

<p>What is a Forward Plan of Key Decisions?</p> <p>The Register is a published list of the key decisions which are due to be taken by the:</p> <ul style="list-style-type: none"> • Greater Manchester Combined Authority (GMCA) • Greater Manchester Elected Mayor • Joint GMCA & AGMA Executive Board • Transport for Greater Manchester Committee • GMCA Resources Committee • GMCA’s Waste & Recycling Committee • Statutory Officers of the GMCA <p>These decisions must be published on the Register at least 28 clear days before the decision is to be taken, whether in public or private. The Register is updated at least once a</p>	<p>What is a Key Decision?</p> <p>A key decision defined by ‘the Order’ is a decision which, in the view of the Greater Manchester Combined Authority’s Overview and Scrutiny Committee, would result in any of the decision makers listed:</p> <ul style="list-style-type: none"> (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester. 	<p>How to find out more on these proposed decisions</p> <p>The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA’s website five working days before the decision is to be made see www.greatermanchester-ca.gov.uk.</p> <p>For general information about the decision- making process please contact:</p> <p>Julie Connor - Secretary to the GMCA julie.connor@greatermanchester-ca.gov.uk</p>
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<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017 ('the Order').</p> <p>The Register is published on the GMCA's website www.greatermanchester-ca.gov.uk and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority & Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview & Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Green City Region							
Biowaste management strategy and procurement of treatment capacity	To approve the strategy for management of biowaste and to commence a procurement for future treatment capacity	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Future service provision for waste management in Greater Manchester	To approve the delivery model for GMCA waste management services from June 2026	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
Transport							

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Bus Franchising	<p>To approve the award of:</p> <p>(i) the franchise contracts relating to bus franchising;</p> <p>(ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment, hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and</p>	<p>Chief Executive Officer GMCA & TfGM</p> <p>GM Mayor</p> <p>Greater Manchester Combined Authority</p>	<p>Between 1 Mar 2024 and 31 May 2024</p> <p>Between 1 Mar 2024 and 31 May 2024</p> <p>Between 1 Mar 2024 and 31 May 2024</p>	<p>Report with recommendations</p>	<p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p> <p>GM Mayor Andy Burnham</p>		<p>Steve Warrener steve.warrener@tfgm.com</p>

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	(iii) contracts for the acquisition and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
City Region Sustainable Transport Settlement (CRSTS)	To approve allocations and Governance and Assurance arrangements for specific schemes as and when required.	Chief Executive Officer GMCA & TfGM Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024 Between 1 Mar 2024 and 31 Jul 2024	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	
Bus Depot Acquisitions	To negotiate and approve procedural changes for the	Chief Executive Officer GMCA	Between 1 Mar 2024 and 31 May 2024	28 Delivering the Bee Network - Bus	GM Mayor Andy Burnham		Steve Warrener steve.warrener

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	acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously approved capital and revenue budgets for bus franchising.	& TfGM Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham		@tfgm.com
Bus Depot Leases Tranche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to be granted to the franchise bus operators for Tranches 2 and 3.	Chief Executive Officer GMCA & TfGM	Between 1 Mar 2024 and 24 May 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

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Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Treasurer GMCA	Between 1 Mar 2024 and 31 May 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus services.	Bee Network Committee Chief Executive Officer GMCA & TfGM	Between 1 Mar 2024 and 31 May 2024 Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	GM Mayor Andy Burnham GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and	Bee Network Committee	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Richard Nickson richard.nickson@tfgm.com

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	programmes.						
Local Growth Deal (1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding / approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Zero Emission Bus Regional Areas Fund 2 Bid Submission	Agree in principle to submit a bid to DfT for the ZEBRA 2 fund and delegate full approval of the full business case to the Chief Executive of	Bee Network Committee, Chief Executive Officer GMCA & TfGM	Between 1 Mar 2024 and 31 May 2024	Report with recommendations			Steve Warrener steve.warrener@tfgm.com

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	<p>GMCA & TfGM.</p> <p>Agree the submission of a full business case bid to the DfT for the ZEBRA 2 Fund.</p>						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.	Bee Network Committee	Between 1 Mar 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network	Bee Network Committee	Between 1 Mar 2024 and 31 May 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

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	<p>through a programme of network reviews.</p> <p>To approve the proposed network planning guidelines.</p> <p>To approve the 12-month programme of network reviews.</p>						
Rapid Transit Extensions CRSTS funding drawdown	To approve CRSTS funding to continue developing the Rapid Transit Extensions package.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Jack Rodgers jack.rodgers@tfgm.com
Manchester: Transforming Deansgate	To approve CRSTS funds to develop Manchester's Transforming	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Hayley Fails hayley.fails@manchester.gov.uk

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	Deansgate Streets for All scheme.						
Access for All: Next Tranche	To approve CRSTS funding to continue developing the Access for All scheme.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Simon Elliott simon.elliott@tfgm.com
Manchester: Ancoats Streets for All	To approve Final Business Case and CRSTS funding to deliver the Manchester: Ancoats Streets for All scheme.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Clare Kenyon clare.kenyon@manchester.gov.uk
Rapid Transit Integration Programme: Stop Improvements and New Stops	To approve CRSTS funding to progress development on the Rapid Transit Integration Programme: Stop Improvements	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Luke Bramwell Luke.Bramwell@tfgm.com

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	and New Stops package.						
Stockport: Queens Road Bridge (Strategic Maintenance)	To approve CRSTS funding to develop and deliver Stockport's Queens Road Bridge Strategic Maintenance scheme.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Sue Stevenson sue.stevenson@stockport.gov.uk
EVCI (Electric vehicle charging infrastructure)	To approve CRSTS funding decisions.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Megan Black megan.black@tfgm.com
Zero Emission Bus	To agree and approve CRSTS funding decisions for the Zero Emission Bus Programme.	Bee Network Committee	Between 1 Mar 2024 and 31 Jul 2024	Report with recommendations	GM Mayor Andy Burnham		Tom Kelly tom.kelly@tfgm.com
GM Rapid	Approve the	Greater	Between 1	Report with	GM Mayor		Luke Bramwell

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Transit Strategy	draft GM Rapid Transit Strategy.	Manchester Combined Authority	Mar 2024 and 31 Jul 2024	recommendations	Andy Burnham		Luke.Bramwell@tfgm.com
Technical Education & Skills							
ESF Skills for Growth Commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Chief Executive Officer GMCA & TfGM	Between 1 Feb 2024 and 30 Apr 2024	Report with recommendations	Councillor Eamonn O'Brien	Treasurer GMCA	Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk
Skills Bootcamps 2024 - 2025: Contract extensions for wave 4 providers to continue delivery into wave 5. Wave	To extend current contracts of wave 4 providers to continue to deliver into wave 5 of the Skills Bootcamps Programme	Treasurer GMCA	Between 1 Mar 2024 and 31 May 2025	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincent@greatermanchester-ca.gov.uk

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5 commissioning	To proceed with the procurement and contracting of providers and activity relating to the GM Skills Bootcamps Programme.						
GM Devolved Adult Education Budget (AEB) and Free Courses for Jobs (FCFJ) Update and Key Decisions	<p>To note update on latest AEB close of academic year 2022/2023.</p> <p>To grant delegated authority to the GMCA Treasurer to take forward additional AEB and / or FCFJ commissioning, and / or grant funding including to contract / grant funding agreement</p>	<p>Greater Manchester Combined Authority</p> <p>GM Mayor</p>	<p>March 2024</p> <p>March 2024</p>	Report with recommendations	<p>Councillor Eamonn O'Brien</p> <p>Councillor Eamonn O'Brien</p>		<p>Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk</p>

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	<p>award.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM procured providers as per the commissioning processes subject to annual terms and conditions being met.</p> <p>To grant delegated</p>						

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	<p>authority to the GMCA Treasurer to agree any minor changes that arise during discussions between the grant funded or procured organisations and GMCA.</p> <p>The Mayor, to approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded Local Authorities and to grant delegated authority to the GMCA Treasurer to approve any minor changes that arise.</p>						

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	<p>To grant delegated authority to the GMCA Treasurer, in consultation with the Leader and CEX portfolio holder for Education, Skills, Work, Apprenticeships and Digital, to make decisions relating to the procurement of any new adult skills delivery utilising the AEB underspend held reserves which responds to local needs, skills gaps outlined in</p>						

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	other GM intelligence e.g. LSIP etc. and specific needs identified by GM/LA priority groups i.e. care leavers, offenders, asylum seekers, refugees, over 50's etc.						
Resources and Investment							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to existing investments,	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armitage@greatermanchestre-ca.gov.uk

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	including where relevant negotiated settlements.						
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme. July / October and February.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Rachel Rosewell rachel.rosewell@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2024/25	To approve the 2024/25 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and investment decisions will be made.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk
Approval of the Treasury Management Strategy and	To approve the Treasury Management Strategy	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-

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Annual Investment Strategy 2024/25	Statement, Borrowing Limits and Prudential Indicators for 2024/25 to 2026/27.						ca.gov.uk
GMCA Water, Wastewater and Ancillary Services	Agree to award the water, wastewater and ancillary services contract to winning bidder via CCS framework agreement, for a duration of 4 years (initial 2 years with 2 year extension option)	Treasurer GMCA	March 2024	Report with recommendations	Councillor David Molyneux		Mathew Chard chardm@manchesterfire.gov.uk
Tootal (GMCA HQ) Lease Renewal	1. To consider and approve option A (10 year with 5-	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Damian Cross damian.cross@bolton.gov.uk

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	<p>year break option) or option B (10-year straight lease) as noted in the purpose and financial section of report.</p> <p>2. To approve required budget and approve the legal exchange of lease by CA Treasurer and CA Solicitor in consultat</p>						

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	<p>ion with Director of Land & Property.</p> <p>3. To approve undertaking a feasibility study of repurposing works as necessary to improve staff experience and service delivery within the Tootal office, and to enable co-location</p>						

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	of potential partner organisations as set out in the report.						
Housing							
GM City Deal Receipts - Investment Approval Recommendations	The approval of investments funded with City Deal Receipts received from Homes England.	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to	Greater Manchester Combined	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive	Michael Walmsley Michael.Walm

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	proceed to due diligence and/or note commercial changes to existing investments	Authority				Officer GMCA & TfGM	sley@greatermanchester-ca.gov.uk
Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses	To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing Strategy	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk

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	note commercial changes to existing investments.						
GM Housing Delivery Plan	To approve a plan setting out GM-level activity in support of local authorities and partners in ensuring delivery of new housing.	Greater Manchester Combined Authority	Between 1 Mar 2024 and 30 Apr 2024	Report with recommendations	Councillor Gerald Cooney		Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
Homelessness							
GM Refugee Homelessness Prevention Service	Award of grant allocations under the new GM Refugee Homelessness Prevention Service	Greater Manchester Combined Authority	Between 1 Mar 2024 and 31 May 2024	Report with recommendations	City Mayor Paul Dennett		Joe Donohue joseph.donohue@greatermanchester-ca.gov.uk
Culture Strategy 2024-2029	To approve the Culture Strategy 2024-2029.	Greater Manchester Combined Authority	31 May 2024	Report with recommendations	Councillor Neil Emmott		Marie-Claire Daly Marie-Claire.Daly@greatermanchester-ca.gov.uk

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Digital							
GM Smart Decarbonisation Network (GM-SDN)	To endorse the expenditure of £3.06m DSIT funding from the 5G Innovation Regions competition in accordance with the successful bid.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Nicholas Peel		Phil Swan Phil.Swan@greatermanchester-ca.gov.uk